

Empowering Sustainable **INNOVATION**



MIF ANNUAL REPORT | FY 2024



The Manufacturing Innovation Fund Advisory Board, Department of Economic and Community Development

A Letter from the MIF Chairman

As we close another remarkable year for Connecticut's manufacturing sector, our state's commitment to manufacturing has never been more evident, with robust initiatives and strategic investments driving continued growth and resilience.

Thanks to the unwavering support from Governor Ned Lamont and our legislature, as well as the expertise and dedication of our partners, we've been able to extend our reach, support more manufacturers, and continue advancing the two priorities outlined in our Manufacturing Strategic Plan: to grow manufacturing from 10% to 20% of the state's GDP and achieve full employment in the sector by 2030.

The Manufacturing Innovation Fund (MIF), a bipartisan initiative created in 2015, remains a powerful tool in achieving these goals. These investments are critical in helping companies embrace new technologies, enhance our competitiveness, and create high-paying, life-changing job opportunities for our workforce.

In 2023–2024, we made tangible progress, building on the foundation of support that has set Connecticut apart as a national leader in advanced manufacturing.

This Annual Report provides a snapshot of these efforts, and more importantly, reflects the exciting path forward. I invite you to read through this report to learn more about the initiatives supported by the MIF and the role they play in building a stronger, more resilient manufacturing ecosystem in Connecticut.

As we look ahead to 2025 and beyond, we are more determined than ever to tackle the challenges that lie ahead. Connecticut is critical to the state of manufacturing, and manufacturing is critical to the state of Connecticut. We will continue to invest in solutions that drive growth, solve pressing issues like workforce shortages and supply chain disruptions, and ensure that our manufacturing companies thrive in a rapidly changing global economy.

I am deeply grateful to all the individuals and organizations that have contributed to these efforts — our manufacturers, educators, workforce development partners, and government leaders. These public-private partnerships are a cornerstone of our success, helping to maximize our impact and further solidify Connecticut's leadership in advanced manufacturing.

Let's continue to work together to unlock new opportunities and build a brighter future for manufacturing in Connecticut.



Paul Lavoie

Chairman,
Manufacturing Innovation
Fund Advisory Board

Chief Manufacturing Officer,
State of Connecticut

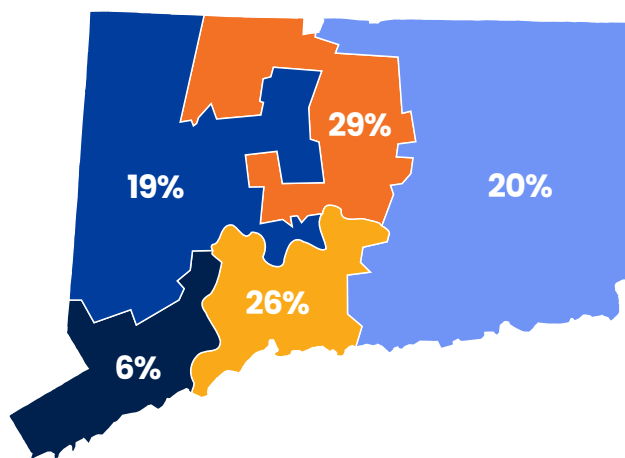
Connecticut's Manufacturing Sector at a Glance

4,548 companies producing an array of components and products

No doubt, Connecticut is one of the world's leading manufacturers. But that's just the beginning of what we make to support so many different industry sectors.

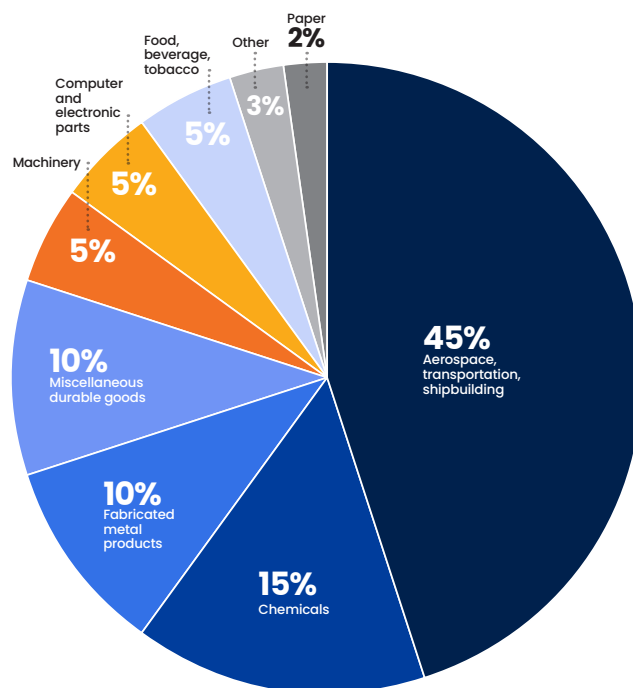
Our companies manufacture a wide array of products, from medical devices to precision components of all kinds.

Percentage of the state's manufacturing employees living in each region



Source: U.S. Census Bureau, 2022

Connecticut manufacturing by industry



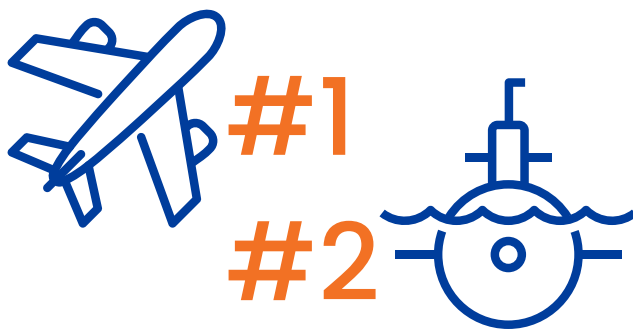
Source: U.S. Bureau of Economic Analysis, 2022

157,800 workers employed in manufacturing all across the state

Manufacturing employs a significant number of skilled workers in every single county of our state. In fact, according to the CT Department of Labor, manufacturing employs nearly 11% of our state's total workforce. Better still, these jobs represent highly paid, highly in-demand career opportunities for our residents.

Connecticut and national security: strength in numbers

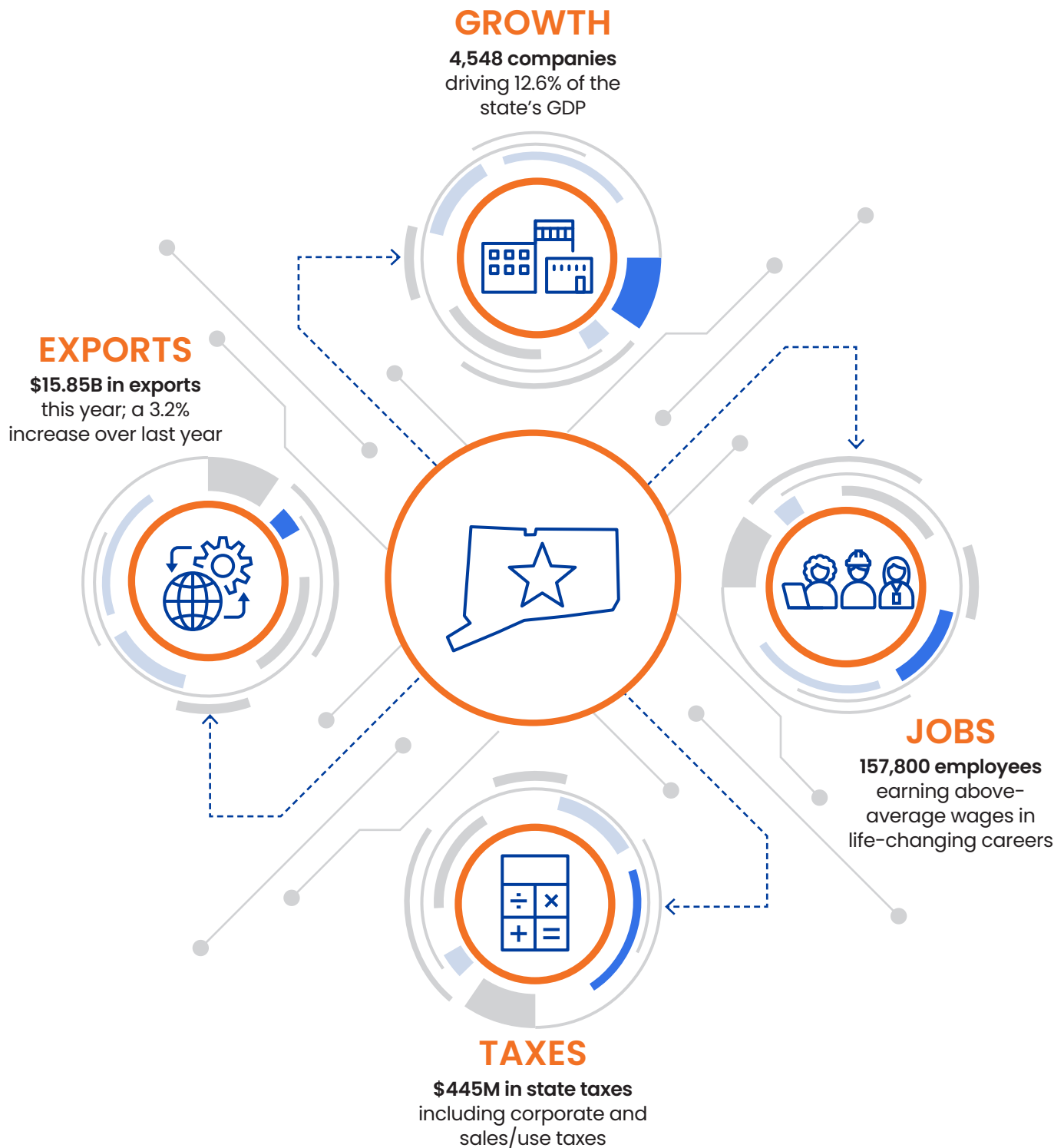
Bolstered by \$25.3 billion in defense contract spending, Connecticut is a national leader, ranking #1 in aircraft engine and engine parts manufacturing, #2 in shipbuilding, and #3 in defense spending as a percentage of state gross domestic product.



Source: [U.S. Department of Defense, Defense Spending by State – Fiscal Year 2023](#)

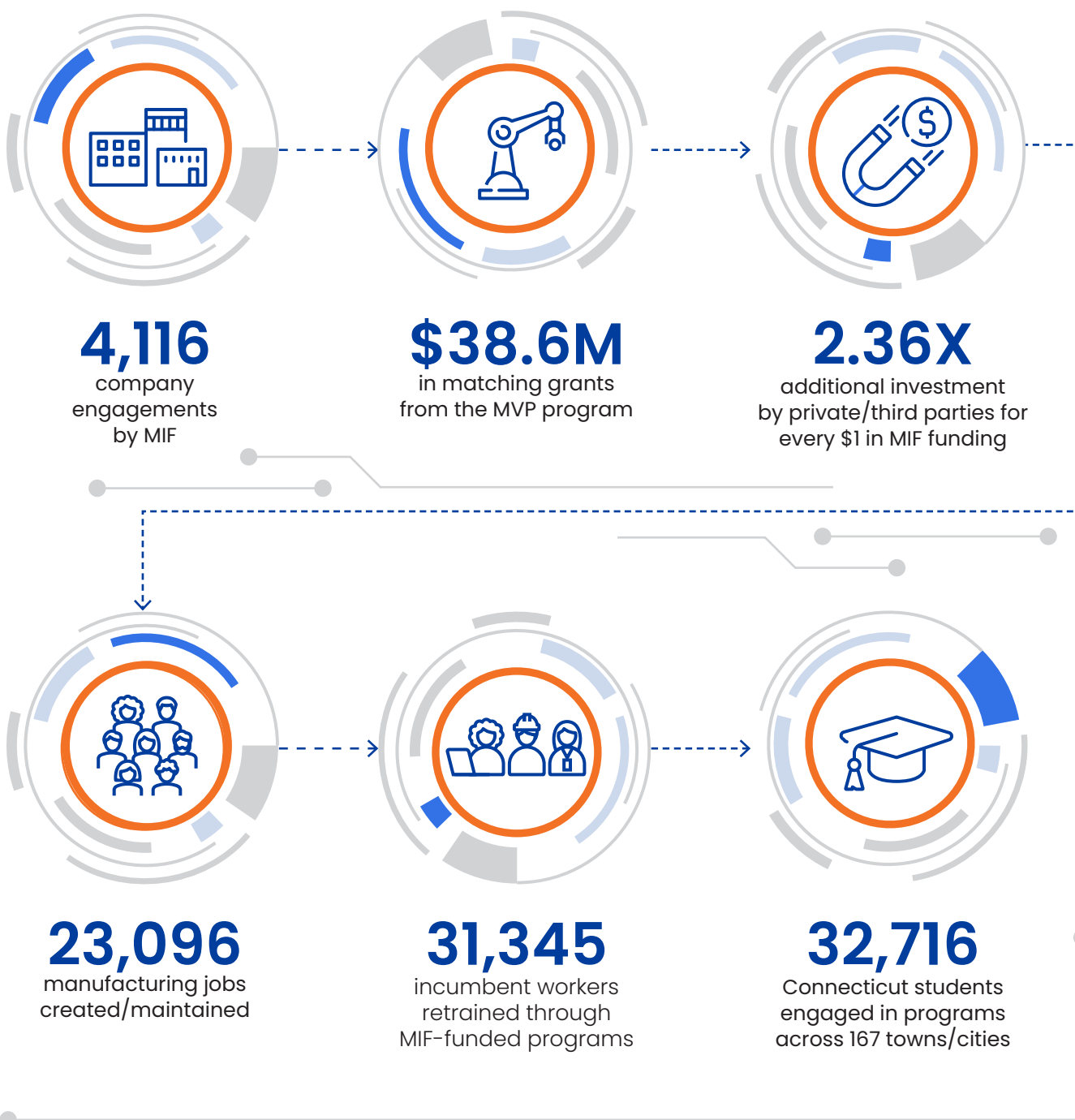
How Manufacturing Powers Connecticut's Economy

Manufacturing is a significant driver of Connecticut's growth. Not only do our manufacturers generate \$34.55B in GDP and over \$445M in state tax revenues, but they also create high-paying careers for workers across the state.



How the MIF Empowers Connecticut's Manufacturers

Because manufacturing is critical to Connecticut, the MIF is essential to Connecticut's manufacturers. To succeed in today's marketplace, they need more access to financial resources, technical expertise, and skilled workers — all of which MIF facilitates by funding programs that are well administered by leading organizations. The figures below capture the cumulative impact since the inception of the MIF program in 2015.

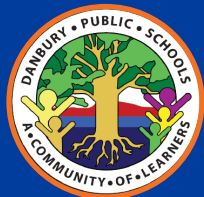


Innovation Unlocked: Real Stories with Real Impact

“This grant marks a significant milestone in our mission to provide equitable access to quality STEM education, helping us close the achievement gap and provide our students with the tools and confidence they need to succeed!

We're excited to embark on this journey, which is transformative for our students and our community.”

Melissa Nadeau, Ed.D.
Danbury Public Schools



“The support we received from the FORGE program this year has been invaluable to our growth and success. Their assistance with several grant applications, which ultimately led to a grant award, provided crucial funding for our projects.

FORGE also went above and beyond by providing us with supply chain referrals that have strengthened our network and streamlined our processes. We're deeply grateful for their continued partnership and unwavering support.”

Dr. Jinqiang Ning
*CEO & Founder,
Evident Battery*



“Through the CONNEX™ CT platform, our CONNSTEP team has successfully connected Connecticut manufacturers with new suppliers, both within the state and government entities. This initiative to reshore supply chains, find alternative sources, and develop new products has led to successful connections for our Connecticut manufacturers, including with the U.S. Navy, CT DOT, and many commercial entities. With a monthly average of 800-1,500 engagements from Connecticut manufacturers on CONNEX CT, our manufacturers are expanding their networks and building stronger, more resilient supplier relationships.”

Bernice Zampano
*Outreach Manager,
CONNSTEP, Inc.*



“Through its work in Connecticut, FORGE has empowered startups to overcome barriers to production by securing partnerships with local manufacturers. This has not only spurred innovation but also contributed to workforce development and economic resilience in the region.”

Adam Rodrigues
*Vice President,
FORGE Impact*



CASE STUDY: Quality Engineering Services, Inc. (QES)

Additive Technology Adoption Program (ATAP)



SITUATION

Reliant on external 3D printing services, this precision tool design and fabrication leader sought to bring additive manufacturing capabilities in house but lacked the necessary experience and equipment.



SOLUTION

The ATAP program helped QES navigate the adoption of additive technology by funding grants and equipment loans via CCAT's Quick Start 3D Printer Loaner Program.



RESULTS

Quality Engineering Services was able to demo multiple products to identify the best option for their specific application needs, obtain valuable hands-on 3D printing experience, and tap into CCAT experts to better understand the intricacies of SLA printing and ultimately bring the function in house.



CASE STUDY: Leaps & Bones, LLC

Additive Technology Adoption Program (ATAP)



SITUATION

Leaps & Bones, which specializes in freshly baked pet treats, purchased a prototype piece of equipment to accelerate baked goods production and accelerated spending in the process. The replacement clips were prohibitively expensive, costing nearly \$500 for a bag of 10 units, and the dog "barkery" was seeking a more sustainable option.



SOLUTION

To assist with the evaluation, acquisition, and adoption of new additive technology, this program made possible product demonstrations, a six-week 3D printer trial, engineering support and training, and a matching grant.



RESULTS

The new technology propelled Leaps & Bones by leaps and bounds, well beyond significant cost savings. The ability to affordably print custom cookie cutters allowed them to offer unique options to clients, giving them a distinct marketing edge and new revenue streams. In just three months, sales are up and maintenance costs are down.



CASE STUDY: U.T.R. Engineering Works

CONNEX CT



SITUATION

U.T.R. Engineering Works offers a host of specialized design engineering and manufacturing services, but struggled to translate their unique value proposition into new business opportunities.



SOLUTION

CONNEX CT helped them establish a robust profile on their platform to raise awareness of their offering and plug into an expansive network of potential clients.



RESULTS

Practically overnight, CONNEX CT proved invaluable in expanding U.T.R.'s reach and raising their visibility amongst prospects otherwise unaware of their comprehensive service offering. Just six months later, U.T.R. competes against much larger, offshore manufacturers—and wins.

CASE STUDY: ReAbility

Innovator Matching Program



SITUATION

After developing the ReAbility WorkStation, a revolutionary exercise device for people with mobility limitations, this Shelton-based startup was eager to stress test their new device. But they hit an obstacle: They wanted to work with an in-state product design firm but couldn't find one.



SOLUTION

Product development grant funding and networking support to foster strategic partnerships across the supply chain.



RESULTS

FORGE introduced ReAbility to C3MDC, a qualified medical device product development supplier and the right production partner to stress test and optimize their device, enabling them to keep production in-state and bring their vision one step closer to market.



CASE STUDY: KB Controls and Automation

Innovator Matching Program



SITUATION

Catalog DNA, a Boston-based startup, needed to find a partner to solve their DNA data storage and robotic automation needs to advance their technology but struggled to find a regional supplier that could deliver.



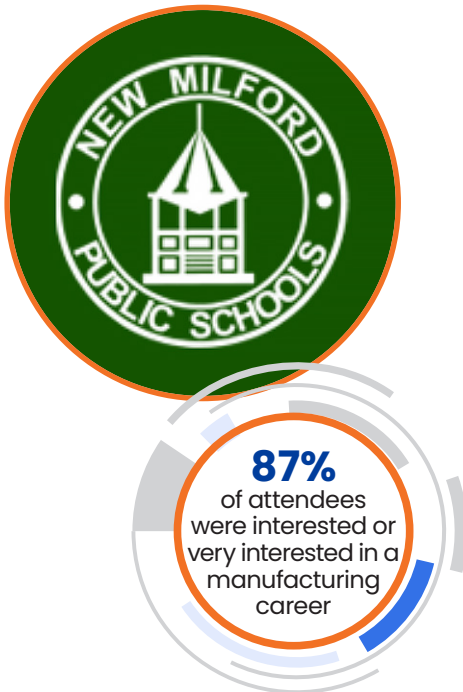
SOLUTION

This program provided support navigating the supply chain and identifying specialized engineering development suppliers in the region.



RESULTS

Tapping into Connecticut's robust advanced manufacturing supply chain connected Catalog DNA with KB Controls, a leading robotic assembly and test systems integrator in Naugatuck, Connecticut. The partnership helped KB Controls grow their business and helped Catalog DNA propel their technology from a build stage 2 to a build stage 4.



CASE STUDY: New Milford High School

Careers Roadshow



SITUATION

Connecticut manufacturers offer all kinds of lucrative, fulfilling career possibilities. Unfortunately, few New Milford High School students were aware of the manufacturing job opportunities right here in their own backyard.



SOLUTION

Early access events for middle and high school students helped to raise awareness of manufacturing career paths through hands-on activities, career simulation experiences, and exposure to local manufacturers.



RESULTS

The roadshow truly engaged the New Milford High School students and helped them build their networks. For a few students, it even led to job offers the day of the event. More broadly, the project achieved its intended goal to connect educators, manufacturers, and students, heightening student awareness and interest in a manufacturing career.

Next-Gen Programs: Driving Next-Level Innovation

“FIRST Robotics has done so much to develop skills and confidence in our team — the only all-girl team in New England. At this year’s events, we had the opportunity to meet people from all over the world, including some fascinating women in technology, work in three robot alliances, and see the latest technology. This is the educational experience of a lifetime!”

Sangita Ray
FIRST mentor,
TechTigers 3654



“The Manufacturing Careers Roadshow provided Reno Machine an invaluable pipeline to local high school and middle school students eager to explore STEM fields. By showcasing our large three-, four-, and five-axis machining capabilities, we were able to ignite their interest and show the exciting possibilities that exist within the world of manufacturing.”

Maddy Mangiafico
Marketing and
Communications Specialist,
Reno Machine Company, Inc.



“MIF investment in FIRST Robotics is a direct investment in workforce development, particularly in the maker and manufacturing sectors. FIRST experiences let students see themselves in situations where they solve problems and create things with machines — as driven by their thinking and problem solving — making FIRST Robotics among the most exciting and dynamic initiatives in public education today.”

Shannon Marimon
Executive Director,
ReadyCT



“The MIF grant has been a game-changer, sparking excitement and innovation across small to medium-sized defense businesses! With hands-on tools, dynamic training, and strong partnerships, we’re paving the way for a smooth digital transformation that’s setting the industry up for long-term success!”

Lakisha Pryor
Industry 4.0 Program Manager,
Connecticut Department of
Economic and Community
Development



NEW: Faculty Fellowship Program (FFP)

Administered by the CT Center for Advanced Technology (CCAT)

Launched in September 2024, the Faculty Fellowship Program takes nine full-time professors in engineering, computer science, and manufacturing disciplines at Connecticut colleges and universities out of the classroom to train them on Industry 4.0 technologies.

Not only does this program provide hands-on experience in the latest digital design and manufacturing practices, it also helps professors adapt their curricula to meet the emerging needs of the industry.

As a result, the partnerships promote digital thread practices at scale by equipping hundreds of next-generation engineers and manufacturing personnel with cutting-edge, industry-ready methods and tools.

NEW: FIRST Robotics

Administered by ReadyCT

Dubbed “the hardest fun you’ll ever have” by its high school participants, the FIRST Robotics Competition challenges teams of high school students to put a combination of STEM and business skills to the test to solve a common problem.

Guided by a professional adult mentor, teams design, build, and program industrial-size robots to compete against other teams’ submissions. Simultaneously, teams raise funds, design their unique brand identity, and sharpen their teamwork skills in a hands-on engineering experience mirroring the real world.

NEW: Scaling Model-Based Definition

Administered by the Connecticut Office of Manufacturing with U.S. Department of Defense and MIF Matching Funds

Created to help small to medium-sized defense manufacturers embrace digital transformation, this initiative helps guide supplier adoption of model-based definition (MBD) technology. By leveraging strong partnerships with academic institutions, the program provides specialized courses and resources to strengthen outreach and training efforts, promote long-term sustainability, and ensure suppliers thrive in a rapidly evolving industry.



Established Programs: Propelling the Manufacturing Sector

“CONNEX CT has been a great avenue for U.T.R. Engineering Works to develop new clients as well as raising our company’s visibility. The platform has made it easy for potential clients to find us and understand how we can help them.”

Ralph Prisco
*Owner-Chief Engineer,
U.T.R. Engineering Works*



“The project contributed to a \$1.9 million proposal submitted to the National Shipbuilding Research Program to implement Distributed Temperature Sensing technology on Navy vessels to monitor electrical switchboards in real time. The system will replace inherently dangerous jobs, identify and repair critical systems, improve reliability, and develop data analytics to identify potential system failures. We appreciate CCAT’s ongoing support!”

Giovanni Tomasi
*CEO/Chief Technology Officer,
RSL Fiber Systems, LLC*



“The Manufacturing Internship Program has seen incredible growth, expanding from 35 interns in 2022 to over 200 in 2024 and engaging small and medium-sized companies across Connecticut. Feedback on the program’s orientation kickoff, webinars, and industry tours has been overwhelmingly positive, fostering a strong sense of excitement and community for this next-gen talent within the state’s manufacturing sector.”

Eileen Candels
*Director of Partnerships,
CCAT*

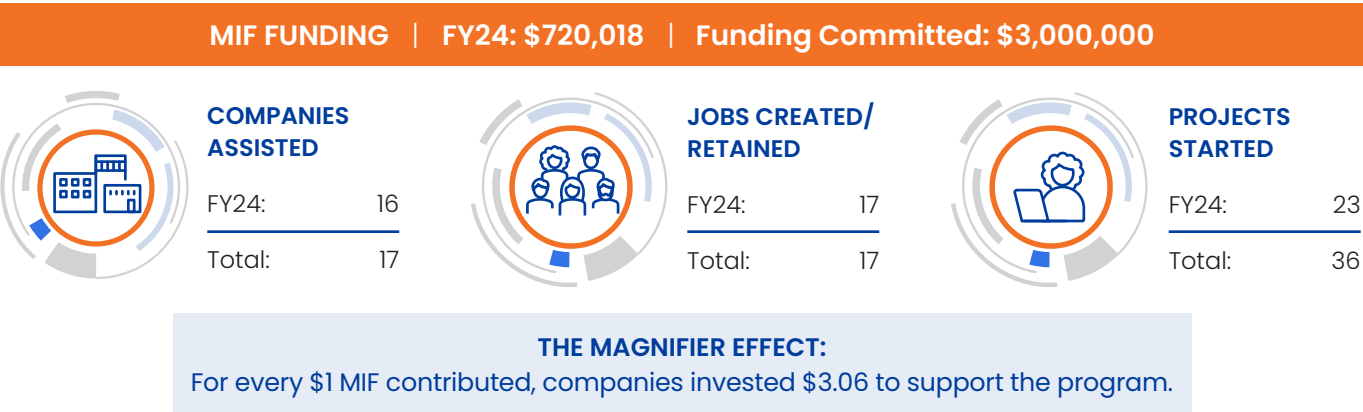


“Without this program, the only exposure you get to manufacturing practices and technology is what you get at work. This program lets you see into other industries and how other places are solving difficult manufacturing problems.”

MIF Internship Program Student

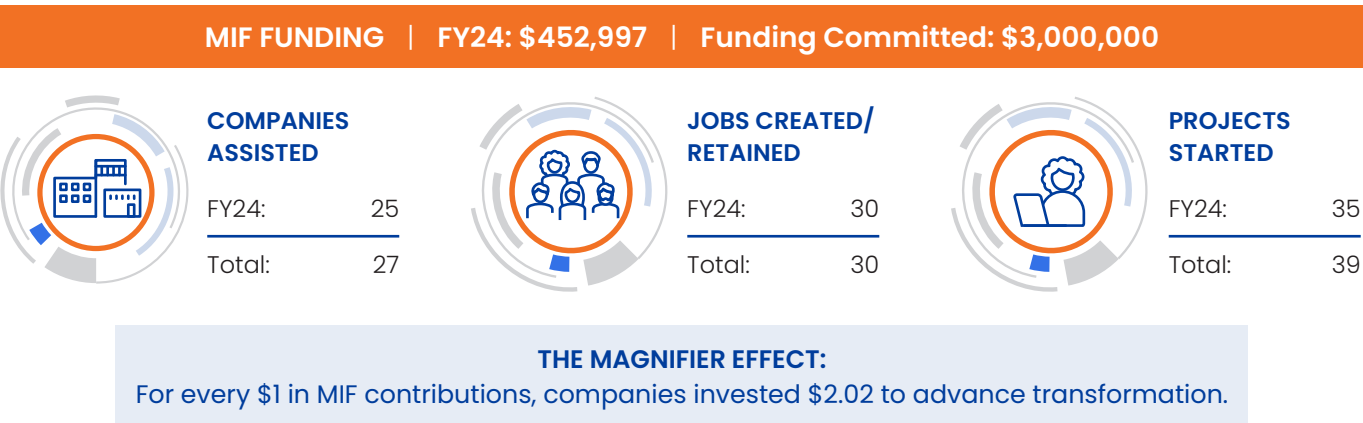
Additive Technology Adoption Program (ATAP) | Administered by CCAT

Launched midway through FY24, ATAP is an industry-driven program that supports the adoption of additive manufacturing (AM) technologies within the Connecticut manufacturing industrial base, helping to speed production and lower the cost of building complex parts. The program cuts across all industry sectors and has helped small to medium-sized manufacturers evaluate, purchase, install, and implement the state-of-the-art technologies.



Digital Transformation Program (DTP) | Administered by CCAT

Launched midway through FY24 and funded with \$3 million, DTP, including its voucher program (IVP), is a statewide, industry-driven program to support the adoption of next-generation digital technologies and advance the global competitiveness of the Connecticut industrial base. This program provides digital technology demonstrations, validation, adoption support, and technical application training to increase adoption across all of Connecticut’s industry sectors.



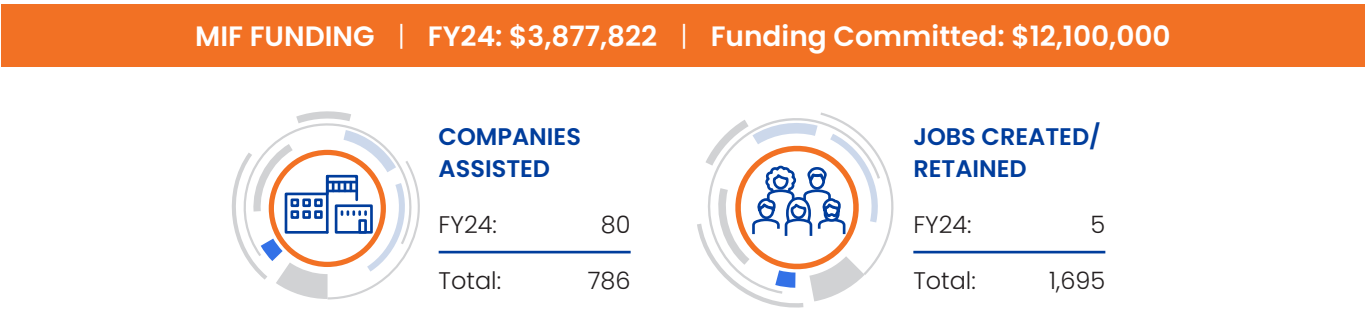
Manufacturing Internship Program | Administered by CCAT

Launched midway through FY24, the overarching goal of this program is to help Connecticut’s graduates pursuing manufacturing careers to stay and work in-state. To that end, it provides CT students in relevant undergraduate programs with opportunities to intern with small to mid-sized manufacturing companies of up to 300 employees. Eligible companies receive a wage subsidy of \$3,500 per intern (maximum of two interns per company), designed to cover up to half of their summer wages.



Manufacturing Voucher Program | Administered by CCAT

Since its launch in 2015, one of the most well-utilized initiatives the MIF has funded has been the Manufacturing Voucher Program (MVP). Recently, the program has helped manufacturers keep pace with the rising cost of state-of-the-art technologies by extending matching grants of up to \$100,000 to obtain new equipment or master new processes. To be eligible, manufacturers must be contemplating investments valued at a minimum of \$25,000, and be willing to match their MIF vouchers two-to-one for first-time applicants and three-to-one for repeat applicants. Highlighted below is the MIF’s total investment in this initiative and the impact it has had on Connecticut’s manufacturing community.



THE MAGNIFIER EFFECT:
For every \$1 in grants, recipients invested \$3 in upgrades to their equipment/processes.



Incumbent Worker Training | Administered by CCAT

As of the end of fiscal year 2024, the MIF had committed nearly \$17.8 million to provide the support necessary to help defray the costs of training employees on new advanced skills technologies and integrate them into lean manufacturing processes. Started in 2015, this program helps Connecticut manufacturers continue to be, or to become, highly competitive and productive in today’s global market.

MIF FUNDING | FY24: \$705,639 | Funding Committed: \$17,755,045



| COMPANIES ASSISTED | |
|--------------------|-----|
| FY24: | 66 |
| Total: | 654 |



| INDIVIDUALS TRAINED | |
|---------------------|--------|
| FY24: | 1,908 |
| Total: | 30,678 |

Apprenticeship Funding Program (AFP) | Administered by CCAT

The MIF boosts the Department of Labor’s pre-apprenticeship and apprenticeship programs in manufacturing by allowing early-career professionals to gain real-world, on-the-job experience and build their credentials while earning a salary. Since the program began in 2015, MIF has contributed \$10.7 million to support third-party training resources and subsidize wages.

MIF FUNDING | FY24: \$720,000 | Funding Committed: \$10,740,032*



| COMPANIES ASSISTED | |
|--------------------|-----|
| FY24: | 47 |
| Total: | 289 |



| STUDENTS ENGAGED | |
|------------------|-----|
| FY24: | 110 |
| Total: | 944 |

*The funding committed figure reflects the MIF wage subsidies administrated through CT-DOL and, more recently, CCAT on multiple contracts.

CONNEX CT | Administered by CONNSTEP

Launched midway through FY24, CONNEX Connecticut is an online manufacturing platform that connects over 140,000 U.S. manufacturers and suppliers with a single, accurate, and searchable supply-chain solution. The revolutionary platform helps mitigate supply chain risk; easily identify alternate suppliers; and enhance supply chain diversity, resiliency, and strength.

MIF FUNDING | Funding Committed: \$706,599



| COMPANIES ASSISTED | |
|--------------------|-----|
| FY24: | 267 |



| EVENTS HELD | |
|-------------|----|
| FY24: | 95 |

THE MAGNIFIER EFFECT:
For every \$1 MIF contributed, companies invested \$2.36 in the platform.

Innovator Matching Program (IMP) | Administered by FORGE

Launched midway through FY24 and designed to support the adoption of next-generation digital technologies and advance the global competitiveness of the Connecticut industrial base, IMP is a statewide industry-driven effort. Funded with \$250,000 from MIF, this program provides digital technology demonstrations, validation, adoption support, and technical application training to increase adoption across all of Connecticut's industry sectors.

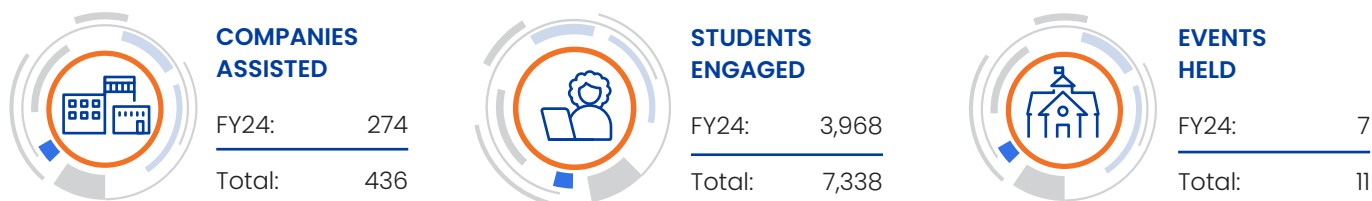
Cumulative Contract: \$250,000



Careers Roadshow | Administered by ReadyCT

Launched midway through FY24, the Careers Roadshow was developed to create early access events for the K-12 audience to raise awareness of manufacturing careers and the diversity of the manufacturing industry, and to facilitate a more cohesive relationship between regional industry patterns and their local public schools.

MIF FUNDING | FY24: \$297,220 | Funding Committed: \$497,220



SIRI and CYBER Assistance Program (SAC) | Administered by CCAT

Launched midway through FY23, the SIRI and CYBER Assistance Program (SAC) was created to provide financial assistance to Connecticut manufacturing companies seeking Smart Industry Readiness Index assessments (SIRI) and/or cybersecurity assessments and certification (CMMC). The goal is to help companies striving to meet federal cybersecurity requirements and also to assist those interested in pursuing their smart factory transformation journey.

Cumulative Contract: \$1,250,000



Empowering Women in Manufacturing

The Office of Manufacturing is committed to increasing awareness of manufacturing career opportunities and improving the participation rate of women in the manufacturing sector through targeted professional development, consistent outreach, mentorship programming, business development resources, and women-led advocacy to help shape and refine services.



Million Women Mentors

Administered by STEMconnector

Million Women Mentors, Connecticut Chapter empowers women in STEM through unparalleled access to mentorship opportunities, career guidance, and robust support networks. The groundbreaking initiative fosters collaboration and knowledge sharing among women leaders across diverse industries to cultivate a powerful environment rich with opportunities for growth and success.

SWaM Sponsorships

Administered by CONNSTEP

The SWaM sponsorship program provides small, women- and minority-owned (SWaM) manufacturers with free access to the national-level CONNEX Marketplace. This allows underrepresented manufacturers to bid on RFIs/RFPs/RFQs from across the country and expand their marketing reach. Not only does participation benefit their business, it also makes the supply chain more resilient and the Connecticut economy stronger.



The Manufacturing Shake-Up Podcast

Administered by ElevateHER Advisory Council

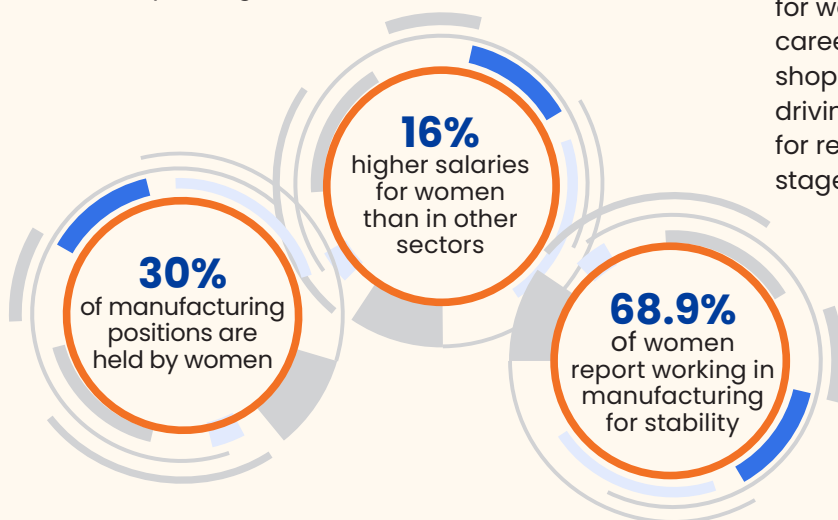
The Manufacturing Shake-Up is a podcast dedicated to transforming the manufacturing landscape for women and other underrepresented groups. By sharing compelling journeys, valuable insights, and lessons learned from women across the industry, the podcast aims to foster community, spread knowledge, and inspire the next generation of leaders. And with over 50K impressions on LinkedIn and a 9.7% engagement rate — 2.5 times above average — and nearly 1,500 people tuning in, it is attracting attention.



ElevateHER Advisory Board

Administered by Connecticut Office of Manufacturing

ElevateHER is Connecticut's women's manufacturing council. Designed by women for women, the council is focused on providing career opportunities in manufacturing, from the shop floor to the C-suite. Through networking, driving statewide programming, and advocating for resources, the council supports women at all stages of their manufacturing career.



Manufacturing Innovation Fund

Program Financials

| | Revenues | Expenses | Balance |
|--|----------------------|----------------------|--------------------|
| FY24 Program Funds | \$14,250,000 | \$12,899,663 | \$1,350,337 |
| FY24 Admin Funds | \$750,000 | \$716,802 | \$33,198 |
| Cumulative Program Funds | \$109,250,000 | \$108,603,266 | \$646,734 |
| Cumulative Admin Funds | \$5,750,000 | \$2,535,074 | \$3,214,926 |
| Additive Manufacturing Program | | \$3,000,000 | |
| Advanced Composites* | | \$5,000,000 | |
| Advanced Technology Composites Center* | | \$3,000,000 | |
| Ambassador's Program* | | \$300,000 | |
| Apprenticeship | | \$10,740,032 | |
| Careers Roadshow | | \$497,220 | |
| College Connections* | | \$600,000 | |
| CONNEX Exiger | | \$99,999 | |
| CONNEX CT | | \$706,599 | |
| CT Innovators* | | \$500,000 | |
| Digital Transformation Program/IVP | | \$3,000,000 | |
| Dream It. Do It.* | | \$1,129,145 | |
| Energy On the Line* | | \$800,000 | |
| Engineering Internship | | \$1,729,000 | |
| Faculty Fellowship | | \$283,000 | |
| FIRST Robotics | | \$2,270,638 | |
| Hearts & Mind Campaign* | | \$750,000 | |
| High-Rate Additive Manufacturing* | | \$6,500,000 | |
| Incumbent Worker Training | | \$17,755,045 | |
| Industry 4.0* | | \$8,000,000 | |
| Innovator Matching Program | | \$250,000 | |
| Manufacturing Internship | | \$1,079,000 | |
| Manufacturing Month* | | \$163,000 | |
| Manufacturing Voucher Program | | \$12,100,000 | |
| Regional Career Fairs* | | \$200,000 | |
| Siri & Cybersecurity Assessments | | \$1,250,000 | |
| Young Manufacturers* | | \$1,257,678 | |

*Indicates sunset program.

Total Investments in Distressed Municipalities

Fiscal Year 2024

Across every county in the state, the MIF builds on Connecticut's traditional hubs of manufacturing advancement. The MIF has given special consideration to proposals from distressed municipalities, targeted investment communities, public investment communities, enterprise zones, and manufacturing innovation districts. These funds have been critical to spurring municipal revitalization, job growth, and employment opportunities.

| Distressed List* | FY 2020 Funding | FY 2021 Funding | FY 2022 Funding | FY 2023 Funding | FY 2024 Funding | 5-Year Totals |
|------------------|--------------------|------------------|------------------|--------------------|------------------|--------------------|
| Ansonia | \$0 | \$0 | \$0 | \$103,130 | \$31,493 | \$134,623 |
| Bridgeport | \$14,397 | \$119,215 | \$124,315 | \$174,878 | \$61,729 | \$494,534 |
| Chaplin | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Derby | \$0 | \$19,700 | \$13,650 | \$27,547 | \$0 | \$60,897 |
| East Hartford | \$97,616 | \$82,954 | \$141,506 | \$173,446 | \$25,142 | \$520,664 |
| East Haven | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Griswold | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Hartford | \$64,554 | \$0 | \$0 | \$135,108 | \$98,138 | \$297,800 |
| Lisbon | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Mansfield | \$0 | \$0 | \$0 | \$0 | \$2,828 | \$2,828 |
| Meriden | \$212,430 | \$0 | \$22,318 | \$154,244 | \$100,384 | \$489,376 |
| Montville | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| New Britain | \$177,411 | \$172,974 | \$205,723 | \$195,536 | \$53,816 | \$805,460 |
| New London | \$0 | \$0 | \$0 | \$114,225 | \$0 | \$114,225 |
| Norwich | \$45,000 | \$0 | \$0 | \$0 | \$31,081 | \$76,081 |
| Plymouth | \$0 | \$49,000 | \$0 | \$90,369 | \$0 | \$139,369 |
| Putnam | \$160,279 | \$17,521 | \$110,556 | \$3,500 | \$44,765 | \$336,621 |
| Sprague | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Sterling | \$0 | \$0 | \$0 | \$0 | \$9,200 | \$9,200 |
| Torrington | \$143,880 | \$94,562 | \$15,733 | \$10,635 | \$24,775 | \$289,585 |
| Voluntown | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Waterbury | \$149,802 | \$98,000 | \$177,487 | \$271,989 | \$308,400 | \$1,005,678 |
| West Haven | \$150,000 | \$0 | \$10,414 | \$6,021 | \$4,657 | \$171,092 |
| Winchester | \$0 | \$38,692 | \$0 | \$0 | \$0 | \$38,692 |
| Windham | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Totals | \$1,215,369 | \$692,618 | \$821,702 | \$1,460,628 | \$796,408 | \$4,986,725 |

*Based on the [2023 Distressed Municipalities](#) list, which is updated annually to identify the state's most fiscally and economically distressed municipalities.

2024

Manufacturing Innovation Advisory Board

This report is submitted on behalf of the Manufacturing Innovation Fund Board of Directors, whose members are listed here.



Paul Lavoie

Chairman,
Manufacturing Innovation Fund Advisory Board

Chief Manufacturing Officer,
Department of Economic and Community Development (DECD), State of Connecticut



Mark Burzynski

**Technical Talent
Development Advisor,**
The Arthur G. Russell Co., Inc.



Hannah Belmont

Talent Development,
Westminster Tool



Colin Cooper

Board Member,
ACM, HABCO Industries,
and CompassMSP



David Cremin

President,
Straton Industries



Chris DiPentima

President and CEO,
CBIA



Emir Redzic

Chief Operating Officer,
Budney Aerospace, Inc.



Raquel Rivera

Senior Vice President,
Pratt & Whitney



Michael Rocheleau

Executive VP and CFO,
PTA Plastics

Vice President,
ManufactureCT



Kelli-Marie Vallieres

Vice Chair,
Governor's Workforce Council
**Connecticut Chief
Workforce Officer,**
Office of Workforce Strategy



John Zoldy

General Manager,
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Board Member,
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Manufacturing Innovation Fund Annual Report | FY 2024

For more information on the Connecticut Manufacturing Innovation Fund, contact Connecticut's Chief Manufacturing Officer, Paul Lavoie, at paul.lavoie@ct.gov.



Connecticut Department of Economic and Community Development